THE CSO’S MISSION IS TO INSPIRE, ENGAGE, AND ENRICH THE GREATER CHATTANOOGA COMMUNITY THROUGH MUSIC AND MUSIC EDUCATION.

2015/16 CSO BOARD OF DIRECTORS

BOARD OFFICERS
Don McDowell President
Mark Smith Treasurer
Susan Rich Secretary
Spencer McCallie Past President

DIRECTORS
Jeannine Alday
Warren Barnett
Dr. Gordon Bietz
Taylor Brown
Gail Chapman
George S. Clinton
Jo Coke
Mike Cooper
Linda Friberg
Kim Gavin
William Green
Kristen Holritz
Eva Jo Johnson
Ian Leavy
Pat Ledford
Don McArtor
Eddie McCrary
Claudia Moore
Linda Mosley
Sheri Peck
Jean Rader
W. Keith Sanford
Tyler Siira
Pat Starke
Katherine Sutton
Linda Thompson
Harriett Whitaker
Jeffrey Wilson
Katie S. Wilson

HONORARY DIRECTORS
Ruth S. Holmberg
William L. Montague, Jr. (deceased)

2015/16 CSO STAFF
Kayoko Dan Music Director & Conductor
Bob Bernhardt Music Director Emeritus & Principal Pops Conductor
Molly Sasse French Executive Director (Retired January, 2016)
Samantha Teter Executive Director
Kathy Allison Operations Manager
Tiffany Feltner Patron Services Manager
Sarah Marczynski Community Engagement and Education Manager
Steve Tonkinson Youth Orchestras Manager
Amber Sanderson Administrative Assistant
Darrin Hassevoort Director of CSO Chorus
Eric Anderson Orchestra Personnel Manager
Megan Chisom Orchestra Librarian
Gary Wilkes CSOYO Symphony Conductor
Sandy Morris CSOYO Philharmonic Conductor
Floy Wang CSOYO Prelude and Etude Conductor
Tamira Henry Box Office Assistant
FROM THE CHAIRMAN OF THE BOARD

Dear CSO Friends,

The CSO continues to progress on all fronts: ticket sales are up, donations are up and our artistic quality continues to reach higher standards. During the 2015/16 season, the CSO exceeded series single ticket sales goals for Pops, Chamber, and Volkswagen. In addition, our special Disney-themed concert was a sell-out with over 70% of households in attendance being new to the CSO. Attracting new audiences is critical to our future success. Fundraising and special projects exceeded last season’s all-time record by more than 5%. In addition, a very smooth transition occurred as Samantha Teter took over as the new CSO Executive Director.

The CSO is not resting on its laurels. We are constantly challenging the status quo to find new and meaningful ways to make orchestral music accessible to all people in the Chattanooga area.

The CSO is very close to having a balanced budget. With your continued, generous financial support we will reach this goal and remain a leader in the Arts in Chattanooga for many years to come.

Sincerely,

Don McDowell

FROM THE EXECUTIVE DIRECTOR

Dear CSO Friends,

The 2015/16 season was all about transition. I served as Interim Executive Director from the time former Executive Director Molly Sasse French began her medical leave in November 2015 until I was promoted in March of this year. I received great support and goodwill from all of you as well as our Board, staff, and musicians. It has been an eye-opening experience with a steep learning curve. I have greatly enjoyed serving in this capacity and look forward to many more years to come.

Running a non-profit in today’s climate is a challenge. The biggest question I had when taking on this role was how could I ensure that the CSO can continue serving the Chattanooga community well into the future. It is a collaborative effort between our donors, patrons, Board members, staff, musicians, and the community itself. It’s about having honest conversations with each other, having a road map by which to travel, and frankly, having the passion to bring classical and orchestral music into the lives of those we serve.

This annual report is a look at what occurred this past season. It’s also an opportunity to take what we’ve built and continue to expand upon it year after year. In 2015/16, we had the second highest season of subscription sales as well as total ticket sales in the past seven years (just shy of 2014/15 sales). We had the highest revenue-generating Holiday program in history. Our Masterworks ticket revenue and attendance continue to climb every year. Donations continue to exceed expectations. We have more donors committing to multi-year pledges. We aren’t without our challenges. Our modest shortfall in the 2015/16 season can be attributed to one thing – the stock market. Our investments held no earnings for the season. Luckily, to date, it has recovered.

We have embarked on a 5-year strategic plan that involves Board, staff, musicians, and members of the community. We’re finding ways to better integrate our mission into the community, to expand our education and engagement initiatives, to create fiscal policies to help us with sustainability, and to expand our reputation as a welcoming and high quality regional orchestra that attracts the best and brightest musicians. You’ll soon begin to see and hear the difference as we move forward in these initiatives. Stay tuned!

Samantha Teter
Executive Director
Dear Friends,

Thank you for joining us for the Chattanooga Symphony & Opera's 2015/16 Season. The musical highlight of the season was the collaboration with world-renowned Soprano Renée Fleming performing various works, including Strauss' *Four Last Songs*, that demonstrated her versatile style. Her voice and artistry were so stunningly beautiful, and it was definitely a night to remember!

The Barnett and Company Masterworks Series also had many highlights, including Respighi's *Pines of Rome*, Rimsky-Korsakov's *Scheherazade*, Brahms' Requiem with CSO and UTC Choruses, and Brahms' Symphony No. 4 to name a few. We also welcomed exciting artists such as Pablo Villegas, Mela Dailey, Alexander Schimpf, Arnaud Sussmann, and Stanislav Khristenko.

Our First Tennessee Pops season, primarily conducted by Principal Pops Conductor Bob Bernhardt, featured a tribute to the music of Paul McCartney, Chattanooga's own Seth Carico, and a fun evening of the best of sports-related music. Our Home for the Holidays concerts featured Scott Coulter and the Metropolitan Bells along with the CSO Chorus, and again our Big Band Fever concerts drew big crowds ready to dance to a concert featuring trumpeter extraordinaire and brilliant and fun entertainer Byron Stripling.

Thank you again for your support and love for the CSO, and I hope you enjoyed the 2015/16 Season as much as I did!

Sincerely,

Kayoko Dan
Music Director
### 2015/16 CSO MUSICIANS

**VIOLIN**
- Holly Mulcahy, Concertmaster
- Joshua Holritz, Associate Concertmaster
- Adrienne Harmon, Assistant Concertmaster
  † Leave of absence

**VIOLIN II**
- Sheri Peck, Principal
- Mary Benno
- Brian Cook
- Anne Hendrix
- Rebecca James
- Rachael McFarlane
- Lee Smith
- Sophie Tang

**VIOLA**
- Robert Elder, Principal
- Tamara Hobbs
- Susan Kemp
- Megan Chisom
- Casie Runkle
- Gabriel Schaffer

**CELLO**
- Eric Reed, Principal
- Spencer Brewer
- Annie Camp
- Nicholas Gold
- Daniel Holloway
- Suzanne Sims

**DOUBLE BASS**
- Taylor Brown, Principal
- Dexter Bell
- Jonathan McWilliams
- James Stroup

**FLUTE**
- Kristen Holritz, Principal
- Alyssa Griggs, Assistant Principal and Piccolo
- Nora Kile

**OBOE & ENGLISH HORN**
- Robert Burks, Principal
- Teresa Spilko
- Carey Shinbaum, English Horn

**CLARINET**
- Robert West, Principal
- Steve Tomkinson
- Emily Bowland, Bass Clarinet

**BASSOON**
- Eric Anderson, Principal
- Rachael Young
- G. Eddie McCrary, Contrabassoon

**FRENCH HORN**
- Gordon James, Principal
- Angela DeBoer
- Cristian Codreanu
- Michael Wells

**TRUMPET**
- David Hobbs, Principal

**TROMBONE**
- Douglas Warner, Principal
- Prentiss Hobbs

**TUBA**
- Neil Konouchi, Principal

**TIMPANI**
- Colin Hartnett, Principal

**PERCUSSION**
- Monte Coulter, Principal
- David Pedigo

**HARP**
- Caroline Brown Hudson, Principal

**KEYBOARD**
- Alan Nichols, Principal

### 2015/16 CSO CHORUS

**SOPRANOS**
- Marianna Allen
- Nancy Berg
- Stephanie Bowling
- Ashley Coffey
- Nancy Collum
- Cassandra Cooksey
- Corinne Cooze
- Sarah Glenn
- Melinda Hightower
- Trish Horner
- April Lane
- Rosemary Lee
- Charity Loos
- Tricia Magnuson
- Hope Mosley
- Betty Anne Neal
- Julie Roberts
- Rhoda Ruffner
- Dale Thomas
- Doris Voss
- Bonnie Wright-Woodward

**ALTOS**
- Bonnie Bryant
- Annette Cooksey
- Kristen Davis
- Wendy Davis
- Ruth Gonter
- Rita Heckrotte
- Kasandra Helms
- Greta Jansen
- Sandra Lewis
- Georgia Lowrance
- Lizette Williams-Marlow
- Lara Pietrantone
- Cecilia Plotter
- Lena Van Horn
- Marion Wagner
- Reba White

**TENORS**
- Chris Asmussen
- Justin Carter
- John Thomas Cecil
- Brad Cline
- Aaron Croft
- Misael Dominguez
- Tom Hamnett
- Jim Magnuson
- Tyler McKenzie
- Daniel Perez
- Duane Pontak
- Steve Russell
- B W Ruffner
- Bob Sauser
- Bill Slack
- Mary Lynn Wilson

**BASSES**
- Thomas Brown
- Peter Catalano
- Tim Gibbons
- Stephen Hawkins
- Bill LaPoint
- Bob McKenzie
- George Mosley
- Bruce Owen
- Bob Roza
- John Stone
- John Van Winkle
### FINANCIALS

#### CSO OPERATING REVENUE

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<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2016</th>
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<tbody>
<tr>
<td>Earned Income</td>
<td>$1,037,464</td>
<td>$1,039,951</td>
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<td>Contributed Income</td>
<td>$1,288,912</td>
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<td>Investments</td>
<td>$262,460</td>
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<tr>
<td>CSOYO</td>
<td>$77,924</td>
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<td>OPERATING REVENUE TOTAL</td>
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<td>Endowment Transfer</td>
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#### CSO OPERATING EXPENSES

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<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2016</th>
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<tbody>
<tr>
<td>Production and Performance</td>
<td>$1,561,622</td>
<td>$1,663,438</td>
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<tr>
<td>Marketing and Box Office</td>
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<td>Fundraising and Development</td>
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<td>Administrative</td>
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<td>CSOYO</td>
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<td>$86,608</td>
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<td>TOTAL OPERATING EXPENSES</td>
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<td>$2,630,920</td>
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#### TOTAL OPERATING REVENUES

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL OPERATING EXPENSES</td>
<td>$2,666,760</td>
<td>$2,565,157</td>
</tr>
</tbody>
</table>

#### NET GAIN/LOSS FROM OPERATIONS

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$134,490</td>
<td>$(65,763)</td>
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Endowment and investments balance, May 31

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<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2016</th>
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<tr>
<td>Total Assets, May 31</td>
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<td>Total Liabilities, May 31</td>
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<td>Total Net Assets, May 31</td>
<td>$2,271,755</td>
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#### FY 2016 OPERATING REVENUE

<p>| | |</p>
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</thead>
<tbody>
<tr>
<td>Earned Income</td>
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<tr>
<td>Fundraising, Grants, and Special Projects</td>
<td>$1,319,168</td>
</tr>
<tr>
<td>Investments</td>
<td>$124,219</td>
</tr>
<tr>
<td>CSOYO</td>
<td>$81,819</td>
</tr>
<tr>
<td></td>
<td>$2,565,157</td>
</tr>
</tbody>
</table>

#### FY 2016 OPERATING EXPENSES

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Performance and Education Programs</td>
<td>$1,663,438</td>
</tr>
<tr>
<td>Marketing and Box Office</td>
<td>$259,046</td>
</tr>
<tr>
<td>Development</td>
<td>$84,004</td>
</tr>
<tr>
<td>Administration</td>
<td>$537,824</td>
</tr>
<tr>
<td>CSOYO</td>
<td>$86,608</td>
</tr>
<tr>
<td></td>
<td>$2,630,920</td>
</tr>
</tbody>
</table>

FY 2016 numbers are from the audit draft document provided by Johnson, Murphey, Wright. For a complete review of CSO financial statements, including the 2016 audit and 990 report to the IRS, please contact our office, or visit www.chattanoogasymphony.org.
For more than 75 years, the CSO has been an important partner in music education in the greater Chattanooga area. As a result of a yearlong process examining current programs and talking with stakeholders, the CSO introduced several new programs in order to truly be a community resource.

**Ensembles in Schools**
These short programs for kids introduce basic music concepts and the instruments of the orchestra. The CSO Wind and String Quintets performed this season for approximately 25,000 students in 61 schools in 12 counties. Approximately 30% of students were minority and 8% were differently abled students.

**Young People’s Concerts**
Lions and tigers and bears, oh my! Students who attended the CSO’s Young People’s Concert, Animal Tales, heard from a carnival of animals including Mancini’s The Pink Panther, Saint-Saen’s Carnival of the Animals, and Prokofiev’s Peter and the Wolf accompanied by dancers from the Center for Creative Arts. Featured on the concert were Leah Carroll, Alpine Crest Elementary School; Charlene Cook, East Ridge Elementary School; Dustin Dotzler, Wallace A. Smith Elementary, who conducted the CSO on Rimsky-Korsakov’s Flight of the Bumblebee.

The 2015/16 Young People’s Concerts again beat their previous attendance records – 7,268 students and teachers from 68 schools and homeschool groups attended one of the performances.

**Masterclasses**
Guest artists and guest composers gave 15 masterclasses and lectures during the season at Baylor School, Center for Creative Arts, Covenant College, the University of Tennessee at Chattanooga, Lee University, Middle Tennessee State University, and the Chattanooga Girls’ Choir with nearly 500 students and adults attending.

**Strings in Schools**
Thanks to the support of the Fletcher Bright Fund for Strings, the CSO partnered with LOVE Fellowship Church, Glass House Collective, and Hardy Elementary to teach beginning string lessons to students over the summer and during the school year.

Associate Concertmaster Joshua Holritz taught a weekly group lesson and weekly individual lessons to several students for whom this was their first experience with a musical instrument. The Strings in Schools program was also active in Big Ridge Elementary School.

**Instrument Introductions – NEW**
New to the CSO roster of educational programs this season was “Instrument Introductions”. Through this program, music teachers had the opportunity to check out the CSO’s collection of petting zoo instruments for use in their classrooms as they teach about the instruments of the orchestra. Our violins, flutes, and trombones found their way into classrooms as far away as Athens, TN!

**Music In Our Schools Month – NEW**
Each March, music teachers and music organizations celebrate “Music In Our Schools Month”, highlighting teachers, their programs, and the benefits of music education. The CSO kicked off our participation in this national celebration with an event on Read Across America Day on March 2. More than 30 volunteers went to local schools and read John Lithgow’s story of musical prodigy The Remarkable Farkle McBride. More than 100 copies of the book were given to area music teachers for use in their classrooms. Other events included a “Music Education Celebration” at our March Masterworks concert and an online website that spotlighted local teachers and their programs.
This season marked the CSO Youth Orchestras’ 30th anniversary since their reformation. 203 students from 48 schools made up this season’s ensembles. The season opened with an instrument petting zoo and cupcakes as part of the city’s PARKing Day.

On September 10, the Youth Orchestras held their annual Concerto Competition. The Competition, for students in the highest ensemble, allows the winner the opportunity to perform at the Young People’s Concerts and at the Side by Side concert with the CSO. Hannah Eitzen, tuba, was named the winner and performed Edward Gregson’s Concerto for Tuba.

The Youth Orchestras presented five formal concerts, and participated again in the Chattanooga Boys Choir’s Singing Christmas Tree. The Spring Concert at the Tivoli Theatre on May 2 was a tour de force for Etude, Philharmonic, and Symphony, concluding with an alumni orchestra joining in for a final performance.

A highlight of the season was the joint CSO and CSOYO Side By Side concert. Giving students the chance to play alongside professional musicians provides invaluable musical education opportunities for the up-and-coming musicians. Featured in the program were the top two winners of the 2015 CSOYO Concerto Competition, Hannah Eitzen and Sasha Hitachi-Kizziah. Josh Holritz, CSO Associate Concertmaster and CSOYO alumnus, were also featured.

Out & About
The String and Wind Quintets performed in 28 different community locations including Erlanger and Memorial Hospitals, Warehouse Row, Chattanooga Housing Authority residences, local retirement homes, libraries, and other venues. These hour-long concerts appeal to a wide variety of people with classical and pops favorites.

Sensory Friendly Concerts
The CSO renewed its commitment to serving all audiences and presented a three concert series designed especially for children with atypical developments such as Autism and Down Syndrome. These sensory friendly concerts featured performances by our String and Wind Ensembles in a space that allowed for movement, interaction, or easy listening. Attendees were invited to sit close to the performers and move to the music as it moved them. Nearly 100 people attended these concerts, which at the end of the 2015/16 season received recognition and support from the National Endowment for the Arts.

Spotlight Talks
After hearing from many audience members of their desire to learn more about the music being performed on concerts, the CSO presented six spotlight talks before Barnett and Company Masterworks concerts. Choral expert Dr. Tómas Hernandez presented a standing room only talk on Brahms’ Requiem and local composer and former Met Opera Principal Trumpet, Douglas Hedwig, hosted pre-concert conversations with Concertmaster Holly Mulcahy.
Alpine Crest Elementary School
Apison Elementary School
Arnold Memorial Elementary School
Barger Academy
Battlefield Elementary School
Baylor School
Belvoir Christian Academy
Berean Academy
Bess T. Shepherd Elementary School
Black Fox Elementary School
Blythe-Bower Elementary School
Bowman Hills SDA School
Boyd-Buchanan School
Bradley Central High School
Brainerd Baptist School
Bright School
Brookwood Elementary School
Calvin Donaldson Elementary School
Catoosa Home Education Association
Center for Creative Arts
Charleston Elementary School
Chattanooga Charter School of Excellence
Chattanooga Christian School
Chattanooga School for Arts and Sciences
Chattanooga School for the Language Arts
Chattanooga State
City Park Elementary (Athens)
City Park Elementary School
Cleveland Classical Conversations
Clifton Hills Elementary School
Cloud Springs Elementary School
Covenant College
Cowan Elementary School
Dade Elementary School
Daisy Elementary School
Dalton Middle School
East Brainerd Elementary School
East Hamilton Middle/High School
East Ridge Elementary School
East Side Elementary School
Eastbrook Middle School
Falling Water Elementary School
Ganns Middle Valley Elementary School
Girls Preparatory School
Graysville Elementary School (Georgia)
Graysville Elementary School (Dayton)
Griffith Elementary School
Hardy Elementary School
Harrison Elementary School
Hillcrest Elementary School
Hixson Elementary School
Hopewell Elementary School
Howard School
Kid's Kastle
Lakeside Academy of Math, Science & Technology
Lee University
Little Miss Mag Child Care Center
Lookout Mountain Elementary School
Lookout Valley Elementary School
Mayfield Elementary School
McCallie School
McConnell Elementary School
Michigan Avenue Elementary School
Middle Tennessee State University
Montessori School
Montessori School of Cleveland
New Hope Middle School
Nolan Elementary School
Normal Park Lower School
North Hamilton County Elementary School
North Lee Elementary School
North Whitfield Middle School
Northwest Elementary School
Oak Grove Elementary School
Our Lady of Perpetual Help School
Ooltewah Elementary School
Parkview Elementary School
Prospect Elementary School
Red Bank Elementary School
Ringgold Primary School
Rivermont Elementary School
Ross Elementary School
Sewanee Elementary School
Signal Centers
Silverdale Baptist Academy
Skyuka Hall
Soddy Elementary School
Spring Creek Elementary School
Stuart Elementary School
Taylor Elementary School
Tennessee Christian Preparatory School
Thrasher Elementary School
Tiger Creek Elementary School
United Christian
University of Tennessee at Chattanooga
Valley Point Middle School
Valley View Elementary School
Wallace A Smith Elementary School
Waterville Elementary School
Wells Academy
Westside Middle School
Westside Elementary School
Westwood Elementary School
Whitwell Elementary School
Whitwell Middle School
Wolftever Creek Elementary
Woodmore Elementary School
Woodstation Elementary School
Yates Primary School
**Conductor’s Circle ($25,000+)**
Anonymous
Fletcher Bright
Ms. Kim Gavin
Ruth S. Holmberg
Mr. and Mrs. Olan Mills, II
Susan and Steve Rich

**Concertmaster Circle ($10,000+)**
Russell & Linda Friberg
Alice P. Lupton
Pat Starke

**Crescendo Circle ($5,000+)**
Anonymous
Norma Anderson
Jack and Mary Barker
Pat & Nina Brock
Mrs. Jacqueline Marschak
William & Sara McDonald
Ted and Mary Navarre Moore
Harriett and Berton Whitaker

**First Chair Circle ($2,500+)**
Dr. and Mrs. Andres Alisago Jr.
Mr. & Mrs. Max Bahner
Nora S. and Bob Bernhardt
Mrs. Claire Binder
Clinton M. Blumer
Alan and Marilyn Bonderud
David and Judy Britain
Frank & Lynn Caperton
Dr. & Mrs. Morrow Chamberlain, II
Dr. and Mrs. John Chung
Clif and Ruzha Cleaveland
Jo Coke
Carole J. Daniel
Mr. and Mrs. Joseph Davenport, III
Mr. Tom Glenn
Andra Jurist & Bruce Stewart
Mr. and Mrs. Patrick Knoll
Dr. and Mrs. Charles Landis, Jr.
Drs. Ruth & C.Y. Liu
Spencer & Sara McCallie
Mr. and Mrs. Virgil McGee
Ms. Ann Miller
Sharon Mills
Robert and Barbara Oldham
Neil A. Panzier
Dr. & Mrs. Walter Parkhurst

**Symphony Circle ($1,000+)**
Anonymous (4)
William Acuff
Mrs. Jeannine Alday
Nancy K. Anderson
Mr. and Mrs. Robert K. Anderson
Peter Arrowsmith
Mr. and Mrs. F. Mitchell Bell
Dr. Gordon Bietz
Kent and Melissa Blye
Jerry & Betty Bohannon
Brenda and Wade Brickhouse
Frank & Dottie Brock
Ellyn and John Brooks
Mrs. Hardwick Caldwell
Mr. & Mrs. William E.Chapman Jr.
Mr. and Mrs. George S. Clinton
Dr. Paul and Darlia Conn
Kayoko Dan and Andrew Temple
Ashley & Ward Davenport
Dr. and Mrs. Tim Davis
P. Eisenhardt & S. Fish
Ms. Deborah Starr Everhart
VADM and Mrs. Ronald M. Eytchison
Mr. & Mrs. Thomas Faulkner
Jane and Jim Fitzpatrick
Mr. and Mrs. Bob Franklin
Drs. Jeffrey and Monica Geftter
Mr. and Mrs. John Giblin
Richard Gossett and Michelle C. Ruest
Doug and Linda Graydon
Dr. and Mrs. William Green
Dr. and Mrs. Stephen Hawkins
Dr. Douglas & Mimi Jones Hedwig
Mr. and Mrs. Carl Henderson
Terri and Craig Holley
Harvey & Delores Howalt
Preoste and Hunter Huckabay
Mai Bell Hurley
IBM International Foundation
Mr. Dale Ingram
Nelson and Deanne Irvine
Johnson & Johnson
Nancy R. Jolley
Joy and Gerry Jones
Mrs. Robert C. Jones, III
Sandy Krawchuk & Stephen Benton
Candy Kruesi
Mr. Ben Landress
Mr. and Mrs. Ian Leavy
Patricia Ledford
Mr. and Mrs. Jeff Lorberbaum
Ms. Martha Mackey
Ms. Cherie Martinez
Tresa and Franklin McCallie
Mr. and Mrs. Bob McKenzie
Thomas M. McLean
Mr. and Mrs. Robert Moss
Reverend Joel W. Murchison
Mrs. Mary J. Nelson
N.R. Nichols III
Ruth and Fred Obear
Margy Oehmig
David & Ann Pope
Helen Pregulman
Richard Ralston
William A. Royer
BW & Rhoda Ruffner
Mrs. Kay Sanford
Molly Sasse French
Mr. Thomas Shuler
Alice & Alfred Smith
Mark and Jenni Smith
Dr. Harvey Solomon and Diana Long
Tim and Kerry Sorrell
Daidee Springer & Steve Hollingsworth
Dr. Adrien Strickland
Lena Dot and Bob Templeton
Bob and Linda Thompson

**Sustainer Circle ($500+)**
Anonymous (2)
Mr. Robert Anderson
Mr. Ted Anthonisen
Mr. John D. Beck
Mary Florence and Dr. Stan Benson
Mr. and Mrs. Thilo H. Best
Dr. and Mrs. William Blackman
Mrs. Nancy Bryan
Tonya and Barry Cammon
William & Martha Carriger
Mr. and Mrs. Bill Chapin
Mr. and Mrs. Mike Cooper
Mr. and Mrs. John Davis
Martha and Todd Duff
Tom and Marion Griscom
Ms. Rita Heckrotte & Mr. Jim Roxlo
Mr. and Mrs. Gary R. Helton
Ms. Cindy Henderson
Margaret and Robert Hill
Dr. & Mrs. Herbert L. Hooper, Jr.
Walt & Marcia Jenison
Ms. Carol Klein
Mr. and Mrs. Scott T. McKenzie
Darrell and Claudia Moore
Hal and Linda Morris
Linda Mosley
Mr. and Mrs. Joseph Mulcahy
Mr. Roger Phillips
Hal and Jo Robinson
Mary Lucile Sharp
Ms. Carolyn Sweiderk
Mr. and Mrs. Douglas A. Warner
Toni Weisskopf
Ms. Sue Anne Wells

**Patron Circle ($250+)**
Anonymous
Dr. Mario Abril
Madge Askonas
Mr. & Mrs. B. W. Baucom
Bob and Jane Berz
Marie-Helen Boehm
Dr. and Mrs. John F. Boxell
Priscilla Caine
Judge and Mrs. Bill Carter
R. Decicco
Ron and Mary Earl
Dr. Ann Foltz
HCA Foundation
David Franklin
Phillip and Barbara Gordon
R. Michael Green
Dr. Susan Gridley
Dorothy Griggs
Mr. and Mrs. James B. Hall
Mr. and Mrs. Robert Hansen
Robin Burk & Lyn Harris
Dolores Harvey
Dr. and Mrs. William S. Johnson
Mr. Daniel Keeney
Walter and Ruth Ludwig
Mr. and Mrs. Peter Masic
Thomas McCallie
George and Mary McCleskey
Mr. and Mrs. Brian Mickles
Shirley Miller
Andrew & Elizabeth Moore
Mr. Leonard Murray
Glady's & Ned Mynatt
Norman Oien
John and Judith Proctor
Tom and Kim Quillen
Diane and David Reed
Dr. Marilyn Rogers
Anne and Bob Roza
Dr. Janice Ryberg
Dr. Thomas and Glenda Sajwaj
Douglas and Gerre Schwert
Charles & Sonja Shamblin
Mr. & Mrs. William E. Smith
Dr. and Mrs. James and Jen Stanfield
Barbara & Ken Still
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Steve & Joan Tonkinson
Dr. & Mrs. Mel Twiest
Barbara Walton
Katie Shamblin Wilson

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Herbert & Carol Burhenn
Robert Caldwell
Nick and Dorothy Caplenor
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Allen & Betsy Chesney
Mr. and Mrs. C. Gregory Coggin
Nicholas Collins
Charles D. Cook
Lynn W. Cooper
Mr. John Cowart
Sydney & Nicola Crisp
Mr. Robert J. Davies
Sally & Art Dickerson
Mr. and Mrs. Robert Dreyer
Dr. & Mrs. Theodore A. Feintuch
Vann Graves
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Claire Hale
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Ms. Etsuko Lammon
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Dorothy Nation
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Sheri Peck
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Cheryl Rogers
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Darius Barber
Rick Bartlett
Tyler Beckett
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Margaret Hopper
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Luken Holdings
Tennessee Arts Commission
Tucker Foundation
UNUM
Luken Holdings

$10,000+
Chattanooga Times Free Press
McIlhenny Company
Volkswagen Chattanooga

$5000+
Baker, Donelson, Bearman, Caldwell, Berkowitz
Coca-Cola Bottling Company
Lee University

$2,500+
Audi Chattanooga
BlueCross BlueShield of Tennessee
Embellish
Haskell Interiors
Independent Healthcare Properties
Julius Solomon Spector Fund for Education
MFG Chemical
Patten & Patten, Inc.
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Husch Blackwell LLP
Real Estate Partners Chattanooga
Regions Financial Corporation Foundation
Russ Blakely & Associates
See Rock City, Inc.
Skin Deep Aesthetics & Kirk Brody, MD OB/GYN
Southern Hearth and Patio
UBS Financial Services
University of Tennessee Chattanooga Patten Series
Venture Industries
Wells Fargo Advisors

$100+
Billingsley Architecture
First Baptist Church

In-Kind
1885 Grill/The Feed Co.
212 Market
Acropolis
Artistic Color Graphics
Athens Distributing
Blue Water
Bluff View Art District
Brad Cansler
Chatta-Cakes Bakery
Chattz Coffee
Community Pie
CulinarD, The Culinary Institute of Virginia College
Cumulus Radio
Dipped Fresh
Fairway Outdoor Advertising
FoodWorks
Gil & Curt
Milk & Honey
Ruth’s Chris
Sequatchie Cove Creamery
Showtime Rentals
Southern Star
St. John/The Meeting Place
Taco Mamacita
Terra Mae Appalachian Bistro
Tremont Tavern
Urban Stack
Walden Club
WDEF Channel 12
**VOLUNTEERS**

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Jeannine Alday</td>
<td>Darlene Hicks</td>
<td>Susan Rich</td>
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<td>Jon Baker</td>
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<td>Terry Beltramo</td>
<td>Eva Johnson</td>
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<td>Kaihan Strain</td>
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<td>Ian Leavy</td>
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<td>Denise Loos</td>
<td>Cynthia Swope</td>
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<td>David Constance</td>
<td>Don McArtor</td>
<td>Dale Tillman</td>
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<td>Judy Constance</td>
<td>Spencer McCallie</td>
<td>Roz Vogel</td>
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<td>Mike Cooper</td>
<td>Eddie McCrary</td>
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<td>Angelique Corder</td>
<td>Don McDowell</td>
<td>Dotty Volz</td>
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<td>Joyce Covington</td>
<td>Ruth McMillan</td>
<td>Joachim Volz</td>
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<td>Hilary Doncaster</td>
<td>Amanda Miller</td>
<td>Jesse Walker</td>
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<td>Sharon Dunn</td>
<td>Claudia Moore</td>
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<td>Georgia Eastman</td>
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<td>Christine Francis</td>
<td>Palmer Norwood</td>
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<td>Randa Freeze</td>
<td>Neil Panzier</td>
<td>Jeffrey Wilson</td>
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<td>Linda Frisberg</td>
<td>Sheri Peck</td>
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<td>Michael Frixen</td>
<td>Elizabeth Pelton</td>
<td>Brett Wise</td>
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<tr>
<td>Karen Gamble</td>
<td>Dan Peterson</td>
<td>We apologize if we have</td>
</tr>
<tr>
<td>Kim Gavin</td>
<td>Louise Pons</td>
<td>inadvertently omitted anyone</td>
</tr>
<tr>
<td>Patricia Graham</td>
<td>Pedro Pons</td>
<td>from the list.</td>
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<tr>
<td>William Green</td>
<td>Jean Rader</td>
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<tr>
<td>Doug Hedwig</td>
<td>Beth Reardon</td>
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<tr>
<td>Vivian Hershey</td>
<td>Karen Regal</td>
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</table>
There were many wonderful moments throughout the 2015/16 season. Renée Fleming wowed Chattanooga audiences with a spectacular night of music. Our quintets performed to more than 25,000 students in 61 schools. Our guest artists and composers gave 15 masterclasses at area schools and universities. We had the highest revenue-generating Holiday program in history, the second-highest number of subscribers in the past seven years, and performed to a sold-out crowd at our Disney in Concert production. We honored veterans at our annual Veteran’s Day concert and enjoyed each other’s company at many of our sponsored events throughout the season. Your participation in this organization makes a big impact in the Chattanooga community!